

#### **AGENDA ITEM NO: 8**

Report To: Health and Social Care Committee Date: 10 January 2019

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Subject: LEARNING DISABILITY (LD) REDESIGN - PROGRESS REPORT

**JANUARY 2019** 

## 1.0 PURPOSE

1.1 The purpose of this report is to provide members of the Health and Social Care Committee with an update in relation to the progress of Inverclyde HSCP's Learning Disability (LD) Redesign development of a service/site appraisal document.

## 2.0 SUMMARY

- 2.1 The Strategic Review of Services for Adults with Learning Disabilities in Inverceyde was signed off by the Integration Joint Board in December 2016. Both the Integration Joint Board and the Health and Social Care Committee have been given regular progress updates on the LD Review.
- 2.2 The Health and Social Care Committee of 23 August 2018 declared the properties at Golf Road, Gourock and the McPherson Centre, Gourock as being surplus to requirements. These have since been forwarded to the Environment & Regeneration Committee for marketing and disposal.
- 2.3 This report updates Health and Social Care Committee members on the ongoing work to develop three service options and the appraisal of potential sites for the new learning disability service hub against each of these options.
- 2.4 This report provides members with an update of the ongoing consultation work which has supported the redesign to date. This is informing the Draft Service Model version 1.0.

## 3.0 RECOMMENDATIONS

3.1 The Health and Social Care Committee is asked to:

Note the work around the Options Appraisal and the partnership arrangement being developed with hub West Scotland (hWS) to support the feasibility study, business case and ongoing project management of the proposed new hub.

3.2 Note the contents of the Draft Service Model version 1.0 and the ongoing consultation work which has supported this and the wider redesign with service users, carers, staff and other relevant stakeholders.

Louise Long Corporate Director (Chief Officer) Inverclyde HSCP

#### 4.0 BACKGROUND

## 4.1 Merging of Services

The closure of the McPherson Centre went ahead as scheduled on 28th September 2018. Work within the Fitzgerald Centre to upgrade personal care facilities, storage and sensory areas was undertaken with minimal disruption to staff and service users within the defined timeline to support this timeline.

The service users and staff teams are embedding well into the rearranged service, despite the limitations of the Fitzgerald Centre as an interim measure until a new hub is developed.

## 4.2 Estates

Decommissioning of buildings has so far released an indicative budget of £120,000, which includes a reduction in transport costs. This figure yet to be finalised. Capital receipts from the sale of the property at Golf Road, Gourock and the McPherson Centre, Gourock will be used to offset the cost of the new service hub once properties are disposed of.

## 4.3 Options Appraisal

Work is ongoing to identify and deliver a bespoke Day & Social Community Hub supported by colleagues within Property Services. Support will also be given by hub West Scotland (hWS) in the development work.

In April 2018 a refreshed long list of 28 sites were identified across Gourock, Greenock and Port Glasgow. An initial review of the long list identified obvious size, location and other constraints which reduced the list to 8 sites. A request was made that one other site (Homebase) was added to the list but has since been removed as it is unavailable for this development. The 8 sites require more detailed options appraisal work to evaluate their potential. At present there are no existing buildings available for refurbishment.

The LD Estates Sub Group has 3 service options which have been developed based on the Strategic Review, Draft Service Model and the Draft Client Brief underpinned by national and local guidance referenced across each of these documents. More recently the Scottish Government has just published Coming Home - A Report on Out of Area Placements and Delayed Discharge for People with Learning Disabilities and Complex Needs (2018). This report identifies the lack of local provision for those with complex needs including co-existing autism, which has resulted in increased numbers of out of area placements, often at significant cost but with lack of strategy for identifying and delivering on individual outcomes.

The new hub design takes cognisance of these needs. As services have merged, it has become more apparent that there is a lack of accessible leisure facilities for people with a Learning Disability across Inverclyde and this has been identified within the new hub requirements.

The service currently provides transport and staffing on a daily basis for a number of service users to attend out of local authority area services e.g. the Onyx Centre, Linwood, the Lagoon Centre, Paisley, Bowlplex, Braehead and the Experience, Hillington for accessible leisure facilities to ensure they remain active and that their health and wellbeing needs are met.

The three service options which have been developed are:-

Option 1 - Day Opportunities and Autism Support

- Capacity for 50+ service users
- Service space for up to 45 Day Opportunities staff
- Flexible space accessible by the community
- General outdoor space
- Therapeutic outdoor space
- Staff car parking

- Space for service and private transport
- Accessible for independent travel
- Additional service annexe for up to 10 people with Autism
- Additional therapeutic space for people with Autism
- Social Enterprise opportunities

Option 2- Day Opportunities, Autism Support and Inverclyde Community Learning Disability Team

As per Option 1 plus the Inverclyde Community Learning Disability Team. The additional requirements are office/meeting space for up to 25 staff.

Option 3 – Day Opportunities, Autism Support, Inverclyde Community Learning Disability Team & The Experience

As per Option 1 and Option 2 plus an additional aspirational plan to ensure that people with a learning disability are visible, play an active role, are included in and contribute to their own communities by having a range of local, accessible leisure, recreational and development opportunities to support identified needs and outcomes as part of the Hub. This was based on a discussion in the estates group – being really aspirational.

## 4.4 Site Selection Criteria

In order to assess each of the potential sites against the options to be considered, Site Selection Criteria have been developed. Information Fact Sheets outlining what is known about each site and the surrounding area have been developed to aid the selection process. This will support an appraisal of each site against the criteria set out below.

| Criteria                          | Weighting | Descriptor   |
|-----------------------------------|-----------|--|
| Public, staff and user access     | 35%       | Consider ability for independent/supported travel opportunities, bus stops, train station, routes, frequency, walking and wheelchair considerations, inclines, safe crossing etc |
| Environmental Quality             | 25%       | Boundaries/external walls, current condition of site, existing buildings, light and noise  |
| Integration and Wider Community   | 20%       | Access to local community resources/ close to shops/ leisure/ green environmental etc  |
| Catalyst for Change               | 10%       | Scope for any future changes to service/ Any other community plans for surrounding area  |
| Contribution to the Local Economy | 10%       | Gains to local community from service being there  |

The shortlisting is due to take place on 7 December 2018. A verbal update will be provided at Committee in January 2019.

We will work in partnership with hub West Scotland (hWS) to develop the feasibility study and support for the ongoing project development of the new hub. It is proposed that the Full Business Case will be presented to the Health & Social Care Committee and Integration Joint Board in May 2019. The sites remain confidential at this desktop stage.

## 4.5 Communication and Engagement

A Communication and Engagement Plan is in place. A programme of positive engagement continues with people with learning disabilities, carers, families, staff, provider organisations and other interested stakeholders across the wider community. In collaboration with The Advisory

Group (TAG) and Your Voice, information has been disseminated, particularly at key milestones through Core Communications Briefings, face-to-face meetings with different groups and a number of opportunities to meet with Senior Management.

Where the views of service users, carers, staff and the wider community are sought to inform the progress of the redesign, a range of methodologies including small focus groups for service users, small focus groups for carers and the wider community, questionnaires and online consultation has been available to ensure a wide range of participation. There have been opportunities for service users, carers and staff to meet with senior management throughout the redesign.

We have used the National Standards for Community Engagement which set out key principles, behaviours and practical measures that underpin effective engagement as a benchmark to periodically review and continuously improve the quality and processes of engagement.

#### 5.0 IMPLICATIONS

## **Finance**

## 5.1 Financial Implications:

One off Costs

| Cost Centre | Budget<br>Heading | Budget<br>Years | Proposed<br>Spend this<br>Report | Virement<br>From | Other Comments |
|-------------|-------------------|-----------------|----------------------------------|------------------|----------------|
| N/A         |                   |                 |                                  |                  |                |

Annually Recurring Costs/ (Savings)

| Cost Centre | Budget<br>Heading | With<br>Effect<br>from | Annual Net<br>Impact | Virement<br>From (If<br>Applicable) | Other Comments |
|-------------|-------------------|------------------------|----------------------|-------------------------------------|----------------|
| N/A         |                   |                        |                      |                                     |                |

## Legal

5.2 There are no legal issues within this report.

## **Human Resources**

5.3 There are no human resources issues within this report.

## **Equalities**

5.4 There are no equality issues within this report.

Has an Equality Impact Assessment been carried out?

|          | YES (see attached appendix)   |
|----------|---|
| <b>V</b> | NO – An Equality Impact Assessment will be undertaken with service users, carers and other stakeholders as full details of the future redesign emerges. |

## Repopulation

5.5 There are no human resources issues within this report.

# 6.0 CONSULTATIONS

6.1 None.

# 7.0 LIST OF BACKGROUND PAPERS

7.1 None.